Assessment for Learning Policy

“Not everything that can be counted counts and not everything that counts can be counted.” Albert Einstein

“If I had to reduce all of educational psychology to just one principle, I would say this: the most important single factor influencing learning is what the learner already knows. Ascertain this and teach him/her accordingly. “ David Ausubel

At Isaac Newton Academy our aim is to equip every student with the knowledge, learning power and character necessary for success at university and beyond. Assessment for learning is an integral part of the teaching and learning process and is key to supporting students to reach their potential. We have a published target of 90% of our founding cohort achieving 5+ 9-5 grades including English and Maths at GCSE, although we are aiming for all students to reach this benchmark and to achieve the top GCSE grades 9, 8, 7 and 6. At KS5 our expectation is that students make outstanding progress and achieve grades in line with students who are performing within the top quartile nationally.

Effective assessment procedures:

- provide a clear and accurate picture of the skills and knowledge that a student has acquired, the progress they have made and a diagnostic indication of what they need to do next
- support teacher reflection on schemes of learning and inform future curriculum planning and development
- inform teaching by showing how future learning activities need to be differentiated for individuals in classes in order to raise attainment and maximise future progress
- allow for careful tracking of progress and ensure that no student gets overlooked or stuck in their learning
- enable us to assess the quality of teaching
- motivate and encourage students to put in the effort to continue improving
- encourage teachers by showing that their teaching is leading to student progress
- support effective learning dialogues between staff and students, staff and parents/carers and students and their parents/carers.
Assessment should always support student learning.

At Isaac Newton Academy assessment is aligned to the agreed Academy aims and goals, is adaptable and responsive to educational developments, is largely performance-based and provides accurate, reliable and technically-sound information to inform teaching and to support effective progress in learning.

It should always be remembered that ‘whatever is measured matters’. Carefully constructed assessment directly supports the learning process by incorporating principles of learning and cognition. A balanced and comprehensive assessment system exists at Isaac Newton Academy whereby a range of assessment methods ensure adequate measurement of the content, skills and characteristics valued at the academy, incorporating the INA BRIDGES dispositions and characteristics.

**Types of Assessment**

There are 2 main types of assessment – formative and summative.

**Formative Assessment** encompasses all the strategies used during a scheme of learning, such as verbal and written feedback from the teacher, peer marking and oral feedback, and self marking and assessment. By making learning goals explicit and involving students in self and peer assessment, formative assessment promotes students as agents in their own learning, increasing student motivation, autonomy and meta-cognition, as well as learning.

**Formative assessment to track students’ knowledge and subject specific skills development:**

In verbal dialogue and written marking, teachers at Isaac Newton Academy regularly feed back to students about performance (not yet working towards expectations, working towards expectations, working at expectations, and working beyond expectations), attitude to learning, progress and what they need to master in order to progress. Subject teachers moderate student classwork and independent learning tasks to ensure that there is a consistency in the awarding of performance statements, progress indicator, attitude to learning statements, age related numbered grades (Y9-11), current attainment grades (Y12-13). Regular book looks also assist with this standardisation process.

(See the Isaac Newton Academy Marking Policy for evidence of the importance of effective feedback, expectations regarding written feedback and strategies for improving diagnostic marking. See the Isaac Newton Academy Language for Learning Policy for expectations and guidelines regarding effective oral feedback to students and growth mindset language. See the Isaac Newton Academy Monitoring, Self-Evaluation and Review Policy for details of ‘book looks’ to quality assure marking and written feedback to students.)
Formative assessment to track students’ learning dispositions and character trait development:

In tracking students’ learning dispositions or habits of mind at Isaac Newton Academy, we are looking at the ways in which the deployment of these behaviours is becoming more frequent, subtle and ‘second nature’. Students who have developed learning power don’t just show that they can use particular skills and tools; they spontaneously and intuitively use these skills and tools.

There are three distinct dimensions of progress in learning skills:

- **strength**: using a learning muscle without prompting or encouragement but independently and confidently
- **breadth**: displaying a learning muscle across a range of subject areas, translating the skill to new situations
- **depth**: growing in the sophistication or skilfulness of each learning muscle, for example asking more and more subtle questions

The BRIDGES wheel (appendix A) has been designed to support teachers and students in assessing learning power skills. In verbal dialogue and written marking, teachers at Isaac Newton Academy regularly feed back to students about their BRIDGES skills and character development. This supports students in assessing their ongoing progress in their weekly BRIDGES lessons.

**Summative Assessment** is the assessment that takes place at the end of schemes of learning. This is usually in the form of formal testing.

Tests are a valuable tool for gauging the level of a student’s understanding and for tracking individuals’ progress over time. They provide a benchmark of performance across a cohort if administered formally and moderated robustly.

However tests can serve to focus the content of schemes of learning. They can lead to the squeezing of content and skills that are not tested. Teachers tend to model the pedagogical approach reflected in tests. Tests can give relatively little attention to complex thinking and problem solving and often focus on lower levels of learning, which can lead to similar emphases in class teaching. Focusing on the test can encourage a one-time performance orientation and transmission-type teaching. Staff at Isaac Newton Academy are careful to guard against simply focusing on tests and exams at the expense of the underlying learning but also to ensure that for in-school designed assessments what is tested is what is truly valued. Summative assessments are designed collaboratively by all the teachers of a subject and early on in the planning process when Schemes of Learning are written. They are written with the Learning Focus and objectives clearly in mind.

Fairness is fundamentally important. All assessments are designed to enable the broadest possible population of students to show what they know and can do, without being unfairly hampered by characteristics that are irrelevant to what is being assessed, for example students who are not proficient in the language of the test finding it difficult to demonstrate their mathematical ability. Tests must also
be valid for purpose and generate information that can be acted upon and provides productive and useable feedback for all intended users.

**Baseline assessments at Isaac Newton Academy**

Year 7 students are assessed prior to/on entry, using ARK reading, writing, maths and science tests and a commercial reading test. These tests produce a reading age and data that is directly comparable to previous cohorts. In addition, students arrive in Year 7 with KS2 scaled scores.

The data from the ARK tests are used to inform grouping arrangements for Maths, Science, English and Humanities. The KS2 scaled scores are used to form a base line from which value added/Progress 8 for the Academy is calculated by Analyse School Performance.

At KS5 students’ average GCSE scores will be used to form the baseline from which KS5 ALPS targets will be set.

**Target setting from baseline assessments**

At Isaac Newton Academy our target setting is based on the following principles:

- with outstanding teaching, well-targeted intervention and hard, focused work and practice, all students should be capable of making higher than national expected progress over KS3 and 4
- the Ark network expects students to make a minimum of 1 age related GCSE level progress over KS3 and 4
- Students need to be at a minimum of a 5 in Maths and English by the end of KS4 which is predicted to be required for sixth form places.
- At KS5 students should attain at a level which would involve progressing at a rate that would be in line with at least the top quarter of students with a comparable base average GCSE points score.

Based on the KS2 descriptors, students are set an end of year 11 target age related level in all subjects. This is usually 1 age related GCSE level higher than their entry level and a minimum of 5. Where a student has a cognitive Special Educational need, the expected sub levels of progress may be agreed at less than 1 age related level and a minimum of a 5.

At KS5 each student is assigned a target grade. The target grade is set to give a L3VA grade of +1; i.e. one grade above the national expected progress. All students have a sticker inside the front cover of each of their exercise books stating their baseline data in that subject and their target performance descriptor for the end of the year.
<table>
<thead>
<tr>
<th>Year</th>
<th>Information</th>
</tr>
</thead>
<tbody>
<tr>
<td>7</td>
<td>Aut - Performance baseline based on KS2. Spr/Sum Performance baseline and current performance</td>
</tr>
<tr>
<td>8</td>
<td>Performance baseline and current performance</td>
</tr>
<tr>
<td>9</td>
<td>EOY 7 NC, Performance baseline (EOY8) and current performance</td>
</tr>
<tr>
<td>10</td>
<td>EOY9 Age related grade and Target grade</td>
</tr>
<tr>
<td>11</td>
<td>Working at grade, Y10 mock exam grade, predicted grade and Target grade</td>
</tr>
<tr>
<td>12/13</td>
<td>GCSE average points score and KS5 target grade</td>
</tr>
</tbody>
</table>

This information is also communicated to parents/carers and discussed with them at a parents/carers progress meeting in the spring term. End of year targets are challenging targets but the language used to communicate them to parents and students is important in that these stretch targets should not be seen as a ceiling on expectation – exceeding targets is possible and to be encouraged! If a student reaches his/her end of year target level during the year, the target level is moved up a performance level and the student overrides the original level by hand on the sticker in their exercise book (remembering to transpose the adjustment if they start a new book with a new sticker).

All students have a sticker inside the front cover of each of their exercise books stating their baseline performance descriptor. In the spring term following the autumn data drop the sticker displays their updated performance descriptor and a target descriptor.

<table>
<thead>
<tr>
<th>Key:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Working Beyond Expectations</td>
</tr>
<tr>
<td>Working At Expectations</td>
</tr>
<tr>
<td>Working Towards Expectations</td>
</tr>
<tr>
<td>Not Yet Working Towards Expectations</td>
</tr>
</tbody>
</table>

**Student Progress Tracking and summative assessments**

Student progress is recorded termly in KS3 using a numbered system. 0 - no progress, 1 - some progress, 2 progress in line with INA expectations (historically comparable to 1 sublevel in 1 term).

Student performance is tracked closely and regularly. Each curriculum area has agreed assessment times/tests/tasks/controlled assessments. These are devised involving all teachers of the subject. Marking of these assessments is moderated and reviewed. Key assessments are carried out termly at KS3. Usually, summative testing will occur in the last few weeks of term (and marking of the tests), with
feedback given to the students before the end of term. Lessons following key assessments are an opportunity for class teachers to revisit any skills or concepts with their classes that the testing shows needs further reinforcement.

Students need to be clear about their ‘working at’ performance descriptor and their end of year target. At Isaac Newton Academy the culture is to be straight and transparent with students about their performance. Even when a student is being given feedback that their performance is not strong in comparison to their peers’; as long as students are supported in developing a growth mindset this is a positive thing. A student with a fixed mindset could well be demoralised and de-motivated by a relatively poor test score: they might feel they are not intelligent after all or that there is no point in working hard any more. Research shows that students with a fixed mindset often give up and do not bounce back after a setback. In contrast, those with a growth mindset are not afraid of failure as they believe that with continued practice they will improve. In fact they are comfortable taking on a new challenge. Indeed, students with a growth mindset find setbacks motivating. They’re informative. They’re a wake-up call. As long as students know that the support is there to guide them towards better performance, honest ‘bad news’ feedback is nothing to fear. After all, test scores only tell you where a student is currently, not where they have the potential to end up (See INA Language for Learning Policy).

**Termly Reporting**

At the end of each term, every student receives a report with key pieces of data for each subject area – including attitude to learning, their performance statement, and progress indicator.
**Year 7 Spring Report**

*Yasmin, 7A*

<table>
<thead>
<tr>
<th>Subject</th>
<th>Attitude to Learning</th>
<th>Performance</th>
<th>Progress</th>
</tr>
</thead>
<tbody>
<tr>
<td>English</td>
<td>Above and Beyond Expectations</td>
<td>Working At Expectations</td>
<td>1</td>
</tr>
<tr>
<td>Mathematics</td>
<td>Always Meeting Expectations</td>
<td>Working At Expectations</td>
<td>1</td>
</tr>
<tr>
<td>Science</td>
<td>Mostly Meeting Expectations</td>
<td>Working Towards Expectations</td>
<td>2</td>
</tr>
<tr>
<td>Art</td>
<td>Above and Beyond Expectations</td>
<td>Working At Expectations</td>
<td>2</td>
</tr>
<tr>
<td>Drama</td>
<td>Always Meeting Expectations</td>
<td>Working At Expectations</td>
<td>1</td>
</tr>
<tr>
<td>French</td>
<td>Above and Beyond Expectations</td>
<td>Working Beyond Expectations</td>
<td>2</td>
</tr>
<tr>
<td>Humanities</td>
<td>Always Meeting Expectations</td>
<td>Working Towards Expectations</td>
<td>1</td>
</tr>
<tr>
<td>Music</td>
<td>Always Meeting Expectations</td>
<td>Working Towards Expectations</td>
<td>1</td>
</tr>
<tr>
<td>Physical Ed</td>
<td>Always Meeting Expectations</td>
<td>Working Towards Expectations</td>
<td>1</td>
</tr>
<tr>
<td>Spanish</td>
<td>Always Meeting Expectations</td>
<td>Working At Expectations</td>
<td>2</td>
</tr>
<tr>
<td>Technology</td>
<td>Always Meeting Expectations</td>
<td>Working Towards Expectations</td>
<td>1</td>
</tr>
</tbody>
</table>

**Key:**
- Working Beyond Expectations
- Working At Expectations
- Working Towards Expectations
- Not consistently meeting expectations
- Mostly meeting expectations
- Some progress has been made since the last term
- No progress has been made since the last term
- 2 Expected progress has been made since last term
- 1 Some progress has been made since the last term
- 0 Progress has not been made since the last term

**Attitude to Learning Key:**
- Above and beyond expectations: The student meets and exceeds all the criteria of the code of conduct, displays excellent work in completing class learning and independent learning, catches up any missed learning, habitually completes pre-learning or regularly attempts stretch and challenge tasks, supports the learning of other students and always contributes positively to the learning environment.
- Always meeting expectations: The student meets all the criteria of the code of conduct, displays good effort in completing class learning and independent learning, catches up any missed learning, and contributes positively to the learning environment.
- Mostly meeting expectations: The student mostly meets all the criteria of the code of conduct, usually displays effort in completing class learning and independent learning, usually catches up any missed learning and regularly but not always contributes positively to the learning environment.
- Not consistently meeting expectations: The student does not consistently meet some or all of the following: meet all the criteria of the code of conduct, display the expected effort in learning, complete class learning and independent learning to the required standard, catch up on missed learning, and contribute positively to the learning environment.

Table 1: Day 1 Attendance

<table>
<thead>
<tr>
<th>Present</th>
<th>Late</th>
<th>Authorised</th>
<th>Unauthorised</th>
</tr>
</thead>
<tbody>
<tr>
<td>97.1</td>
<td>0.3</td>
<td>2.9</td>
<td>0.0</td>
</tr>
</tbody>
</table>

Every student is expected to come to school every day and on time. All students should aim for 100% attendance. There should be no unauthorised absences.
# Year 9 Spring Report

**Abdul-Rahman, Hudsalis**

## Attitude to Learning Key

<table>
<thead>
<tr>
<th>Attitude to Learning</th>
<th>Performance</th>
<th>Progress</th>
<th>Indication of End of KS4 Attainment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Always meeting expectations</td>
<td>Working Beyond Expectations</td>
<td>1</td>
<td>8</td>
</tr>
<tr>
<td>Working towards expectations</td>
<td>Working Beyond Expectations</td>
<td>1</td>
<td>7</td>
</tr>
<tr>
<td>Mostly meeting expectations</td>
<td>Working Beyond Expectations</td>
<td>2</td>
<td>9</td>
</tr>
<tr>
<td>Not yet working towards</td>
<td>Working Beyond Expectations</td>
<td>2</td>
<td>7</td>
</tr>
<tr>
<td>Mostly meeting expectations</td>
<td>Working Beyond Expectations</td>
<td>2</td>
<td>6</td>
</tr>
<tr>
<td>Working towards expectations</td>
<td>Working Beyond Expectations</td>
<td>1</td>
<td>5</td>
</tr>
<tr>
<td>Working beyond expectations</td>
<td>Working Beyond Expectations</td>
<td>1</td>
<td>6</td>
</tr>
</tbody>
</table>

**Key:**

- **Working beyond expectations**
- **Working towards expectations**
- **Mostly meeting expectations**
- **Not yet working towards expectations**

### Progress

- **+** Progress has been made since the last term.
- **-** Progress has not been made since the last term.

### Attitude to Learning

- **Above and Beyond Expectations**
- **Working Beyond Expectations**
- **Working Towards Expectations**
- **Meeting Expectations**

### Performance

- **Meeting Expectations**
- **Working Towards Expectations**
- **Working Beyond Expectations**
- **Working Beyond Expectations**

### Indication of End of KS4

- **0** No progress
- **1** Some progress
- **2** Satisfactory progress
- **3** Good progress
- **4** Excellent progress
- **5** Outstanding progress

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Computer Science is taught on a rotational basis, a blank indicates the student has not yet studied the content.

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The following table outlines the student's performance in various subjects:

<table>
<thead>
<tr>
<th>Subject</th>
<th>Attitude to Learning</th>
<th>Performance</th>
<th>Progress</th>
<th>Indication of End of KS4 Attainment</th>
</tr>
</thead>
<tbody>
<tr>
<td>English</td>
<td>Always meeting</td>
<td>Working Beyond</td>
<td>1</td>
<td>8</td>
</tr>
<tr>
<td>Mathematics</td>
<td>Always meeting</td>
<td>Working At</td>
<td>1</td>
<td>7</td>
</tr>
<tr>
<td>Science</td>
<td>Above and Beyond</td>
<td>Working Beyond</td>
<td>2</td>
<td>9</td>
</tr>
<tr>
<td>Art</td>
<td>Always meeting</td>
<td>Working Beyond</td>
<td>2</td>
<td>7</td>
</tr>
<tr>
<td>Computer Science</td>
<td>Above and Beyond</td>
<td>Working Beyond</td>
<td>8</td>
<td></td>
</tr>
<tr>
<td>Drama</td>
<td>Mostly meeting</td>
<td>Working Towards</td>
<td>0</td>
<td>4</td>
</tr>
<tr>
<td>Geography</td>
<td>Above and Beyond</td>
<td>Working Beyond</td>
<td>2</td>
<td>6</td>
</tr>
<tr>
<td>Music</td>
<td>Always meeting</td>
<td>Working At</td>
<td>2</td>
<td>6</td>
</tr>
<tr>
<td>Physical Education</td>
<td>Always meeting</td>
<td>Working Towards</td>
<td>1</td>
<td>3</td>
</tr>
<tr>
<td>Religious Education</td>
<td>Always meeting</td>
<td>Working At</td>
<td>1</td>
<td>5</td>
</tr>
<tr>
<td>Spanish</td>
<td>Mostly meeting</td>
<td>Working At</td>
<td>1</td>
<td>6</td>
</tr>
<tr>
<td>Technology</td>
<td>Working Beyond</td>
<td>Working At</td>
<td>1</td>
<td>5</td>
</tr>
</tbody>
</table>

- **Present**
- **Late**
- **Authorised**
- **Unauthorised**

Every student is expected to come to school every day and on time. All students should aim for 100% attendance. There should be no unauthorised absence.
# Year 10-11

## Subjects and teachers

<table>
<thead>
<tr>
<th>Subject</th>
<th>Working at Grade</th>
<th>Attitude to Learning</th>
<th>End of KS4 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mathematics GCSE9 F. Azzam</td>
<td>5+</td>
<td>Always meeting expectations.</td>
<td>8</td>
</tr>
<tr>
<td>Biology GCSE9 R. Moudrey</td>
<td>5+</td>
<td>Always meeting expectations.</td>
<td>7+</td>
</tr>
<tr>
<td>Chemistry GCSE9 J. Singh</td>
<td>6+</td>
<td>Always meeting expectations.</td>
<td>7+</td>
</tr>
<tr>
<td>Physics GCSE9 D. Golinski</td>
<td>7</td>
<td>Always meeting expectations.</td>
<td>7+</td>
</tr>
<tr>
<td>English Language GCSE9 R. Rudd</td>
<td>5</td>
<td>Mostly meeting expectations.</td>
<td>7-</td>
</tr>
<tr>
<td>English Literature GCSE9 R. Rudd</td>
<td>5</td>
<td>Mostly meeting expectations.</td>
<td>7-</td>
</tr>
<tr>
<td>Computer Science GCSE9 M. Dursku</td>
<td>4</td>
<td>Mostly meeting expectations.</td>
<td>8-</td>
</tr>
<tr>
<td>Cultural Studies B. Smith</td>
<td>4+</td>
<td>Always meeting expectations.</td>
<td>5</td>
</tr>
<tr>
<td>History GCSE9 L. Coates</td>
<td>4</td>
<td>Always meeting expectations.</td>
<td>5+</td>
</tr>
<tr>
<td>Personal / Social / Health Education B. Smith</td>
<td>4</td>
<td>Always meeting expectations.</td>
<td>5</td>
</tr>
<tr>
<td>Religious Education GCSE9 D. Wilson</td>
<td>5+</td>
<td>Always meeting expectations.</td>
<td>6+</td>
</tr>
<tr>
<td>Sport &amp; Fitness G. Ayesh</td>
<td>5</td>
<td>Always meeting expectations.</td>
<td>5</td>
</tr>
</tbody>
</table>

## Current working at grade

In KS3 your child was set a target of making nine sublevels of progress at a rate of three sublevels of progress per year, compared to the national expectation of two sublevels per year. These high expectations will have prepared your child for success at GCSE.

The above table shows the GCSE grade your child is currently working at, the grade in which they have targeted themselves to achieve, and their attitude towards learning as a concise headline. Please refer to the table overleaf for a detailed description.

The ‘working at’ grade (numbered or lettered, depending on the GCSE) shows what students are attaining at this point in time using all the information available from the course covered to date. For Maths, however, the number grade shows what students would attain if they completed their GCSE exam at this point in time.

The GCSE target grades are a prediction based on attainment at KS3 and require students to continue to commit to all aspects of their learning for the entirety of their GCSE course.

Non-accredited curriculum subjects (Cultural Studies, PSHE, and Sports and Fitness) will display attitude to learning data only.

## Attendance

<table>
<thead>
<tr>
<th>Present</th>
<th>Late</th>
<th>Authorised</th>
<th>Unauthorised</th>
</tr>
</thead>
<tbody>
<tr>
<td>95.4</td>
<td>0.0</td>
<td>4.6</td>
<td>0.0</td>
</tr>
</tbody>
</table>

Every student is expected to come to school every day and on time. All students should aim for 100% attendance. There should be no unauthorised absence.
KS5 Temperature Checks

KS5 students will receive calendared temperature checks from teachers through CCR. This is designed to give a ‘snap shot’ of the students’ performance to ensure there are on track to achieve/surpass their targets. Teachers will enter above, at or below linking to the following statements:

Below: The student is regularly not meeting expectations in terms of quality of learning in class, conceptual understanding, has missed independent learning, contributions in class.

At: The student is meeting expectations in terms of quality of learning in class, has a good conceptual understanding, completed IL to a good standard, and contributes to class discussion.

Above: the student is producing high quality learning in class, is showing high levels of conceptual understanding, is reading beyond the standard IL, is sharing insights to a higher level in class discussions.

Rank Order Reports

At the end of each term, the Academy produces rank order reports for each year group and tutor group:

The first ranks students in order by attitude to learning using a formula which double weights Maths. English and Science have two separate grades reported. At KS5 each subject is given equal weighting.
The second ranks students in order of their attainment in age related grades, again double weighting Maths. English and Science have two separate grades reported. At KS5 each subject is given equal weighting.

The progress rank list is openly shared with students and staff and used as a tool to motivate students. To improve students’ progress from one end of term assessment point to the next, each student’s progress is shown in bands according to the number of units of progress attained (0 - no progress, 1 - some progress, 2 progress in line with INA expectations. The full rank list is displayed at the end of each term on the side of the dining hall so that students can study it from the courtyard. Where a student has made minimal or no progress a decision as to the inclusion on an openly displayed list is made by SLT in consultation with ELT. This is to ensure the progress rank is motivational and does not damage student self-esteem.

The attainment rank list is produced at the end of each term, based on the end of term attainment. It is shared with teaching staff only.

At the end of each academic year, the student with the highest progress and attainment in each year group receives a book from the Chair of Governors in recognition of this outstanding achievement.

Group Changes

Following the autumn, spring and summer end of term assessments, consideration will be given as to whether any students should be moved from one group to another in subject areas where students are grouped according to their current attainment level. Any recommendations for group changes should come from the Head of Subject (according to a clearly-communicated timeline), ideally via their Line Manager (if time allows) to the SLT for consideration and approval. The criteria used in decision making must be performance related. Once agreement has been reached, the HOD will meet with those students to inform them of the group change. He/she will also phone the parents/carers to inform them and send a letter home, placing a copy on the student’s school file. At Isaac Newton Academy there is an expectation that any student who moves up to a higher performing group should not be in danger of moving down again following a subsequent assessment. Successive upwards moves are, of course, possible and continual progress to be celebrated. Consideration of group moves other than immediately following an end of term assessment cycle would only be in exceptional circumstances.

Using the data with staff

All members of staff are accountable for the attainment and progress of all the students in their teaching groups. Each member of teaching staff has a performance development target relating to student progress (see INA Performance Development Policy). After each termly (half termly for core) summative assessment, the Head of subject and each class teacher is provided with the data on their classes/subject by the data manager. They carry out analysis according to guidelines, looking at progress
and performance of individuals & different groups. The Head of subject meets with each subject teacher
to discuss their findings and agree & minute actions. Minutes of these meetings go to the SLT line
manager and are discussed by the Leadership Team.

The Principal meets with each Hod’s termly to discuss progress and attainment over the preceding term.

The Virtual Strategy Room

At Isaac Newton Academy we have a virtual Strategy Room, a PowerPoint that is emailed to SLT/Hods
and disseminated by Hods to subject teams. The purpose of the virtual Strategy Room is to electronically
display and remind staff of the current attainment profile of cohorts: those students performing well
and those at risk of underperformance. It informs staff and focuses their minds on strategies for
improvement. It is updated termly and is a source of data to lead to effective interventions. The central
aim of the virtual Strategy Room is to support the tracking of student progress through the use of
accurate data to identify key groups and underperformance.

The virtual Strategy Room is for the use of internal INA staff only. The data displayed within it is sensitive
and confidential. At no time should the information displayed be discussed with parties not granted
access to the data.

Roles and Responsibilities:

MCG ensures that the data is accurate and current.

SLT interrogate the data through Line Management meetings as applicable.

Hods ensure that the data is disseminated to their teams

Teaching staff ensure they have accessed the data and are using appropriate strategies.

End of Year exams

At the end of each year, Y7-10 & 12 students sit formal examinations in each subject. The examinations
are written as a collaborative process involving all teachers of the subject. They are designed to test the
full range of content, knowledge and skills covered during the course of the year. They are designed to
be as similar in nature to the end of KS4 examinations (or KS5 exams for Y12) but of a shorter duration.
Heads of subject complete an exam analysis which is discussed with their line manager and the Principal
(or Head of Sixth Form) as part of a formal evaluation of the year.

Internal baselines will use the progress descriptors. Students with cognitive Special Needs may have
targets that represent less progress than other students.
**BRIDGES mentoring**

Each student is seen by his/her form tutor or co-tutor or BRIDGES mentor twice a year for an in-depth appointment to discuss performance, progress and action targets to improve. As part of this conversation, the students and his/her mentor discuss the progress that he/she is making in developing the BRIDGES habits of mind and learning dispositions. The student writes a summary of their BRIDGES development in preparation for this meeting and submits it to the tutor/co-tutor/BRIDGES mentor. They in turn add to what the student has written and this piece of writing stands as a record of the conversation and an assessment of where they student is with his/her BRIDGES development. Parents/carers receive a copy of this form and students are expected to repeat the presentation they gave to their coach to their parent/carer.

At the end of the year, all students evaluate their progress in developing the BRIDGES characteristics again with their form tutor/co-tutor/BRIDGES mentor. They review evidence of development of the learning muscles. They prepare another written summary. KS4 BRIDGES reviews have a careers/work experience focus to prepare for University and beyond.

Each student’s end of year Attainment/Progress report is accompanied by a tutor comment, written by the form tutor, outlining the progress that the student is making in developing their character traits & learning dispositions as outlined in the BRIDGES framework and summarising their personal and social development and overall contribution to the life of the academy.

*June 2019*